Standing Strong and Staying Healthy – TOGETHER

2020-2021 REPORT TO THE COMMUNITY



Photo taken prior to covid-19 mask mandate.



MCKESSON



From our inception in 1979, Premier Community HealthCare has held true to its mission and vision of providing accessible healthcare services by providing high-quality and affordable care to those in need, regardless of their ability to pay.

Over the decades, we have increased our comprehensive medical, dental and behavioral health services to provide care for all ages, making our community health center a patient-centered medical home.

We are energized by the compassion and dedication of our volunteer leaders and Care Team and the way we provide safe and secure care for our patients. In these uncertain times, Premier Community HealthCare renews its commitment to providing accessible, affordable and comprehensive care to all Pasco and Hernando County residents. We are in this together!

MISSION

To provide accessible healthcare services for all.

VISION

A community where everyone is healthy.

CORE VALUES

Teamwork: We collaborate within and outside the community health center to be our best.

Respect: We give respect to self and others to foster a positive environment.

Integrity: We adhere to ethical principles without compromising the truth.

Compassion: We show kindness, caring and a willingness to help others.

Excellence: We deliver world-class service each day.

EXECUTIVE TEAM

Joseph Resnick, MHA, FACHE Chief Executive Officer

Aaron Brandt Chief Financial Officer

Delisa Heron, MD Chief Medical Officer

Ibrahim (Abe) Farah Chief Operations Officer

Jennifer Lineburg, sHRBP, PHR, SHRM-CP Human Resources Officer

Jose Peralta, DDS Dental & Associate Medical Director

Cheryl Pollock, GPC, BA, M.Ed. Chief Development & Communications Officer

LEADERSHIP TEAM

Tina Beehler, BSN, RN Director of Nursing

Rhonda Cameron, PhD Director of Behavioral Health Services

Travis Cox Director of IT

Marcy Hammond, CPHRM, CHC, RHIT, CPHQ Director of Risk Management & Compliance

Gabriela Herrera Director of Operations

Chianta S. Lindsey, DNP, APRN Director of Quality and Patient Experience

Suzanne McEachron, MSHCT Director of Dental Operations

BOARD OF DIRECTORS

Georgina Rivera-Singletary, PhD, MBA-HCM Chair

Sister Roberta Bailey Director

Marla Banta Director

Cheryl Chadick Director

Tony Coleman Director

Nelson Cruz Director

Emily Gilbert Director

Jarrett Krienes Director

Bobbi Madonna Director

Lillian Mutava Director

Letter to Our COMMUNITY

As we look back on 2020, I want to thank our care team, Board of Directors and Advisory Council members for their dedication and commitment to our mission and vision. No one could have imagined how profoundly 2020 would affect our world from issues and events surrounding social justice and inequality to the ongoing devastation of millions of lives due to the COVID-19 pandemic.

Our care team never lost sight of providing high-quality healthcare and taking care of each other. I am grateful to be the leader of the Premier family and know our team grew closer in 2020. We are a vital part of our communities and will continue to find ways to increase access to healthcare for local residents and will continue to take care of each other.

Some of our accomplishments were: implemented telemedicine; ensured our care team members had the proper PPE; formed an equity, diversity and inclusion committee; implemented community-wide COVID-19 testing; added a school-based dental clinic; added a mobile dental clinic and maintained the employment of our care team throughout the pandemic.

As we embrace our new normal, we will never stop thinking of ways that we can do things better.

Even through a pandemic and social unrest and in conjunction with our community partners, we were able to increase access to healthcare in 2020. This truly is a representation of the dedication and strength of our care team, our Board of Directors, our Advisory Council and our community partners. As we move forward in 2021, we look forward to strengthening our community partnerships, ensuring our care team members remain safe and continuing to be high-quality providers of health care.



Joseph D. Resnick, MHA, FACHE Chief Executive Officer

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Our 2020–2021 Annual Report is a reflection of a year that none of us anticipated. Through the many challenges of the novel coronavirus pandemic, it was a year of learning and adapting for everyone.

I am proud to say that our mission and goal to reduce barriers to affordable healthcare services never wavered. Our aim to compassionately serve our community was demonstrated through our work during this ongoing COVID-19 disruption. Our Care Team, Board and Advisory Council Members have demonstrated skill, drive, passion and dedication.

As you read about how our community health center has stepped up in amazing ways to support our patients through this crisis, you will hear the voices of patients that were directly touched by our services and resources. On behalf of the Premier Community HealthCare Board of Directors, I express my sincere gratitude for your support throughout the 42 years preceding the pandemic and now, ensuring we have the resources needed to deliver critical care for those that need it most.

We thank you for taking the time to learn more about our work and achievements.



Georgina Rivera-Singletary, PhD, MBA-HCM Board Chair

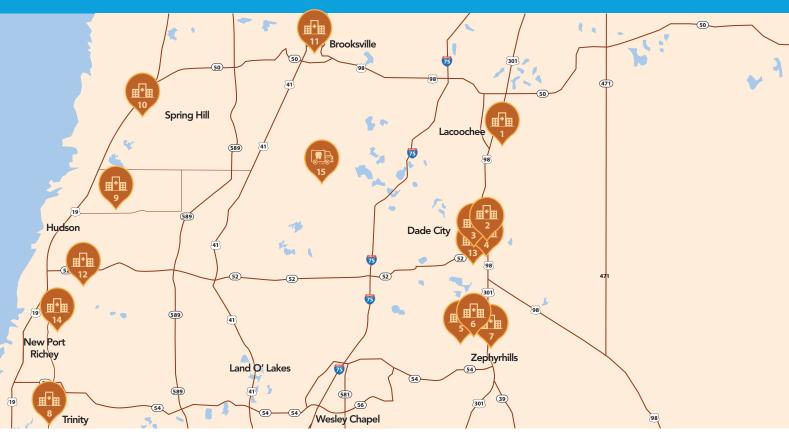
As a non-profit organization, Premier Community HealthCare has an established governing Board of Directors. The Board consists of active and diverse community volunteers who are dedicated to overseeing the development of the mission, vision and values of our organization. The patient-majority Board consists of a variety of professional backgrounds with wide-ranging expertise to ensure effective Board performance. These individuals are passionate about providing resources to the community and bringing healthcare services to all who are in need.

What started off as one grassroots medical clinic in the heart of Dade City, Florida, now extends its mission across two counties with multiple medical, dental and behavioral health clinics. We look forward to growing and improving access to quality healthcare for the

COMMUNITIES WE SERVE.

Premier Community HealthCare proudly calls Florida's Nature Coast home. Serving over 36,000 patients this past year, our model of care places patients' needs at the center of attention as we provide comprehensive and quality healthcare services, including medical, dental and behavioral health.

Through multiple locations strategically operating across Pasco and Hernando Counties, Premier provides its community with affordable and compassionate care. This annual report to the community provides a glimpse into the impact and patient stories that make our community health center a healthcare safety net for all.



1. Lacoochee Family Health Center Family Medicine Health Services 38724 Mudcat Grant Boulevard Dade City, FL 33523

2. Dade City Dental Center

Adult & Pediatric Dental Services 37944 Pasco Avenue Dade City, FL 33525

3. Administrative Office 37912 Church Avenue Dade City, FL 33525

4. Dade City Family Health Center

Family Medicine & Pediatric Health Services 14027 5th Street Dade City, FL 33525 5. Zephyrhills Behavioral Health Center Mental Health and Substance Use Services 37840 Medical Arts Court Zephyrhills, FL 33541

6. Zephyrhills Family Health Center

Family Medicine & Pediatric Health Services 37920 Medical Arts Court Zephyrhills, FL 33541

7. Women's Health Center

OB/GYN Services 38030 Daughtery Road Zephyrhills, FL 33540

8. New Port Richey Family Health Center

Family Medicine, Pediatrics & OB/GYN Services 2114 Seven Springs Boulevard Trinity, FL 34655

9. Hudson Family Health Center

Family Medicine Health Services 11611 Denton Avenue Hudson, FL 34667

10. Spring Hill Family Health Center

Family Medicine and Dental Services 7551 Forest Oaks Boulevard Spring Hill, FL 34606

11. Brooksville Family Health Center

Family Medicine and Dental Services 300 South Main Street Brooksville, FL 34601

12. Dental Center

Pediatric Dental Services 10841 Little Road New Port Richey, FL 34654

13. Cox Elementary Dental Center

Pediatric Dental Services 37615 Martin Luther King Boulevard Dade City, Florida, 33523

14. Pediatric Health Center

Pediatric Medical and Dental Services 6906 Madison Street New Port Richey, Florida, 34652

15. Mobile Dental Clinic

Adult & Pediatric Dental Services Various locations throughout Pasco and Hernando Counties

How We Do It: Our Team

The Premier Community HealthCare team is comprised of highly trained, passionate and dedicated professionals committed to the community while driven by our mission. To best serve our diverse community, we take pride in having a diverse team to serve our patients with the utmost cultural sensitivity.

Despite the economic hardships posed by the COVID-19 pandemic, we did not lay off any of our team members. By the end of the 2020 fiscal year, we employed over 250 staff, adding to a year of incredible growth.

Noteworthy Human Resources and Staff Development Improvements

- Launched Equity, Diversity and Inclusion (EDI) Committee
- Bi-Weekly Full Staff Meetings
- Daily Leadership Touchpoints
- Implemented Virtual Job Fairs and Hiring Events
- Hired 27 New Providers
- Recognized by Tampa Bay Times, 2021 Top Work Places



National Health Center Week #NHCW, Aug 9 - 15th, 2020





GENEROUSLY SUPPORTING OUR COMMUNITY

To face the 2020 economic hardships, the Care Team rose to the occasion to help support the community in need. With great enthusiasm, our Employee Ambassador Council [EAC] championed two community service projects. The 2020 beneficiaries of the donated nonperishable items and hygiene supplies were Make a Difference, Inc, based in Dade City, and The Dawn Center, a domestic violence shelter/program supporting clients in Hernando County.

Reaching a Vulnerable **POPULATION**

Migrant and Seasonal Agricultural Workers (MSAW) work long hours in fast-paced, physically demanding settings and in uncontrolled climate conditions. The risks associated with agricultural work includes pesticide exposure, back injuries and respiratory problems.

To help agricultural workers overcome barriers and health disparities, the Community Services team conducts outreach and education for agricultural workers and their immediate family members. Our specially trained Community Services Team has a unique understanding and deep knowledge of the MSAW community. With the help of our partnerships, we facilitate linguistically and culturally appropriate healthcare services through mobile clinics, educational workshops and health promotion events.

"We've developed relationships with over 15 different agricultural organizations, which helps us deliver our services beyond clinic walls.

Over the last year, more than 4,685 migrant and seasonal agricultural workers received medical, dental and health screening services through our service lines and programs."

- Manny Mayor, Community Services Manager

Embracing Diversity

Premier Community HealthCare joined in support of the national movement to address racism and discrimination. Chief Executive Officer Joey Resnick issued a statement emphasizing our commitment to the health and safety for all.

Taking immediate action, Premier consulted with Estrategia Group to conduct a comprehensive Equity, Diversity and Inclusion assessment and to help develop a plan to address cultural competence and implicit bias. An anonymous survey and voluntary interviews with team members were conducted. Participants shared their desire to tackle issues like language barriers, care accessibility, micro-aggressions and bias awareness. We see these steps as part of an ongoing effort to be a top workplace and to provide exceptional care for all. We are committed to continuing this work.

SOMETHING TO SMILE ABOUT

THREE NEW DENTAL SERVICE ACCESS POINTS

In the fall of 2020, Premier began operating three children's dental clinics – two facilities and one mobile – previously serviced by the Florida Department of Health Pasco County. With priorities shifting for the health department to focus on core public health priorities, Premier once again stepped up to continue the dental services by bringing the three clinics under its umbrella of services. Research indicates that maintaining good oral health, especially during childhood, has value beyond the obvious. As we continue to strengthen our care model for the integration of dental and primary care, the addition of these new facilities will provide even greater access to affordable and high-quality dental care.



PROVIDING HIGH-QUALITY CARE

Everyone visiting a Premier Community HealthCare Center should expect the best care. We strive to provide a welcoming clinical atmosphere where our patients feel accepted, understood and confident in their healthcare team.

Community Health Centers (CHCs) use clinical quality measures as a tool to monitor wellness goals and healthcare services such as cancer screenings, immunizations, blood pressure control, tobacco cessation and diabetes management. By these measures, we can ensure that our patients are on track for healthy lives free from illness and chronic disease complications.

Our clinical, community services and communications teams collaborate to educate patients, host health education events and review patients' records to assure necessary screenings are conducted as intended.



"Our goal is steady improvement and increased access so that everyone has the opportunity to benefit from the valuable and affordable services that we offer."

- Chianta S. Lindsey, DNP, APRN, Director of Quality and Patient Experience

INNOVATION THROUGH COMPASSION

In addition to phrases like social distancing and we are in this together, pivot and redirection were frequently used among our team. As the coronavirus gripped the world, we were all forced to pivot, adapt and respond to what quickly unfolded to be the "new normal."

As a community health center, Premier is charged with the task of reducing barriers to healthcare. In an effort to do so, annual health promotion events are held within our clinics and the community. With social distancing, stay-at-home orders, and a state of high alert, we quickly shifted in-person health education events to virtual.

Through live zoom sessions, we provided patients, partners, and community members with resources, healthy coping methods, and vital information through virtual sessions such as: Parenting in a Pandemic, Healthy Kids, Healthy Smiles, and A Women's Health Refresh-Her. These provider-led sessions were interactive, engaging, and a free opportunity to connect via any location.

Mindful of the CDC guidance, we successfully hosted six in-clinic health promotions with staggered appointments, temperature checkpoints, and limited waiting area capacity.

Children's Dental Day – February 29th

Back to School Physicals and Backpack Brigade June – August

Men's Health Day - June 22nd

HIV Screening Day - June 26th

Women's Health Day - August 31st

Community Baby Shower – December 16th





Women's Health Day

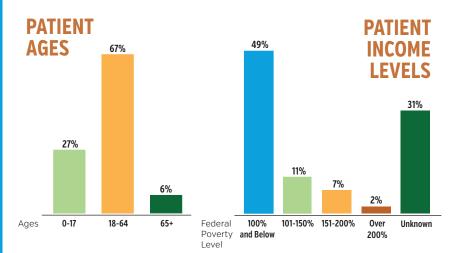
Men's Health Day



Children's Dental Day (Prior to Pandemic and Mask Mandate)

Care by the NUMBERS

In 2020, we proudly served **36,001 PATIENTS.**



PAYOR MIX

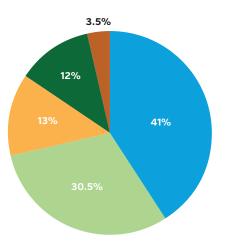
Medicaid 45% Uninsured 35% Medicare 5% Private 13% Special Contract 2% COVID Tests Completed: 7,833

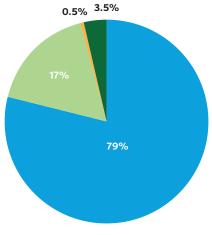
3,036 homeless were served **1,377** Migrant Seasonal Agricultural Workers (MSAW) served

Funding Our MISSION

OPERATING SUPPORT AND REVENUE	2019	2020
Program/Patient Service Revenue	\$11,451,601	\$10,238,712
Federal Government Grant Support	\$7,285,152	\$7,572,635
State and Local Grant Support	\$1,354,813	\$3,164,471
Contributions and Other Revenue	\$1,326,375	\$3,021,389
In-Kind Support	\$641,617	\$878,594
Total Operating Revenue	\$22,059,558	\$24,875,801

OPERATING EXPENSES	2019	2020
Direct Care/Program Services (Medical, Dental, Behavioral Health, Patient Support)	\$17,976,579	\$19,555,778
General/Administrative	\$3,770,281	\$4,298,452
Fundraising/Development	\$86,680	\$138,025
Reinvestment in Health Center Services, Programs, and Clinics	\$226,018	\$883,546
Total Operating Expenses	\$22,059,558	\$24,875,801





"Our family really enjoys receiving care at Premier. Teresa Christmas, PA, is our provider, and she is fantastic with explaining treatment and procedures. The front desk staff is friendly and professional."

VOICES OF OUR PATIENTS

"I was furloughed at the beginning of the pandemic; finances and resources were scarce in my household. I was connected with the Community Services Team at Premier. Ludi walked us through how to enroll for health benefits and SNAP benefits. Premier is truly a gem in our community."

"I have been seeing my behavioral health provider for over a year. Premier offers a non-judgmental atmosphere and a team that really cares about your mental and physical health. I am looking forward to the return of group therapy. Keep up the great work Behavioral Health Team."



Premier patients walk through our clinics daily with needs beyond their physical health. The stories and wellness journeys of our patients are heartwarming and inspiring. As a community health center, we offer wrap-around services and take pride in connecting patients with community resources including transportation, housing, SNAP benefits, and insurance enrollment.

FAMILIES WE ASSISTED INCLUDED:

- A father with two young daughters, one with severe disabilities, couldn't afford his utility bill because he was furloughed due to the pandemic.
- A woman whose husband suffered a stroke and was unable to work and struggled to pay rent.
- A young mom who needed affordable back-to-school physicals for her children.

The pandemic exacerbated the needs of our patients because of lost income, reduced access to nourishment, fear, and illness vulnerability.

Through the courageous work of our team and generous gifts from our donors, Premier helped meet the needs of these patients and community members, through our Patient Care Fund. The Care Fund directly supports patients in greatest need and supports community members that attend our free health and wellness programs.

"Knowing that my work has a positive effect on the lives of our patients, their families, and our community keeps me coming back to work every day with a smile," said Tina Beehler, Director of Nursing.

CULTIVATING SUPPORT

Federal dollars account for only a portion of Premier Community HealthCare's operating budget; the remaining balance is met through billable services and philanthropic donations from our generous donors and community partners.

Our donors include Employee Giving, health center volunteers (includes Board & Advisory Council), families, individuals, businesses and foundations. Philanthropy is essential to help us continue to provide high-quality and affordable care to benefit members of the community. We are truly grateful for the ongoing philanthropic support. Without such benevolence, Premier would not be the healthcare safety net that it is for the surrounding communities.

The generous support of individual, corporate and government funders allows us to redefine what healthcare means to our patients by increasing accessibility to lifesaving services while remaining affordable for those who need it most.

Dedicated Donors & Partners

GIFTS RECEIVED IN 2020

\$75,000

Morton Plant North Bay Hospital

\$50,000 Direct Relief

\$30,000

Delta Dental Community Care Foundation

\$20,000

United Way of Pasco County

\$10,000

Gulfcoast North Area Health Education center

\$1,000-\$9,999

Anonymous Laila Burgos Rhonda S. Cameron Cherie Clark-Guagliardo Alfred McGugin Patrick and Cheryl Pollock Joseph and Erika Resnick Georgina Rivera-Singletary Dr. Sherrie-Ann Webb

Corporate Partners

Health Choice Network of Florida, Inc RSA Consulting Group, LLC Stahl & Associates Insurance, Inc Tampa Bay Community Cancer Network – Moffitt Cancer Centers

\$100-\$999

Anonymous Josh Akins Zenaida Amador Tina Beehler Alicia Best Sandra J. Boston Aaron Brandt Adell Brasch Preston Cameron Candy M. Willets Anabel Cardenas Tina Chadwick-Velazquez Donna E. Connors Rachel K. Cook Enrique Cortinas Maria Cruz Nelson S. Cruz Lisa J. DeMello Rebecca K. Dernulc Direct Relief Dallas English Paul Faver Jacqueline Florez Tara Fraccica Samantha Goodman Marcy Hammond Gabriela Herrera Helen C. Keith Gary Kling Denise Lee

Elizabeth M. Leon Chianta Lindsey Sonja L. Lopez Jennifer Maffett Yuri Maldonado Christina Mejia Ivette Mendoza Lillian Mutava Kathleen Naples Liza Normandia Robert Olton Amelia Olvera Maggie Padron Dr. Jose & Veronica Peralta Ron Pierce Susan Roberts Desiree Rodriguez Karen Rodriguez Martin R. Santoro Jacquelyn Lee Seaman Karen Shapiro Catrina Smith Maureen Soliman **Bailey Staving** Crystal Thomas Doris Warlitner Monica Q. Williams Johnna Woodbury Roxanne Wright Ardian Zika

Corporate Partners

Benedictine Sisters of Florida Centene Management Company, LLC Divine Bliss Foundation, Inc Meridian Counseling Center Odato Marketing Group, Inc Staywell- A WellCare Company Two Maids & A Mop of Pasco County

\$25-\$99

Anonymous Ludi Alfaro-Barrientos Miriam Ansley Wayne M. Baker Chiquilla Beene Becky Bennett Kances Bess Chevenne Bromley Ruby Buitron Brittany Burke Debra Butler Theresa Cassidy Christine Collins Cathy Congdon Monica Cook Aracely Corona Terrie Daniel Joshua Davis Dinah Deal-Grant Francisco DeLaRosa Maribelle DeLaTorre Jennifer Delgado Saylor Doucet

Robmarys Espada Rodriquez Kassandra Farrington Genesis Faucette Loraina Fontanez Sonia Franklin Miriam Garcia Beth Genho Celina Genualdi Debbie Gonzales Glenda Hagelston Victoria Harris Mellissa Hill Cheryl Hinton Cynthia Hiott Amy Hopkins Lori James Erin D. Jones Teresa Keenan Shirley J. Kelly Christine Kirkstad Christina LaCross Ashlie Lambert Christine Lawrence Monica Lawrence Megan LeBlanc Sara Leonard Lisa Little Samantha Lopez Corey Marsh Damarrius McCullough Adriana Medina Larry Mills Susan Mohr Rocha Valeria Montova Savannah Nichols Zahaira Owens Frances Pabon Jacqueline Padilla Anita Pizano Kim Poaletti Arielle C Ramirez Chessie Reed Candida Reyes Carmen Rice Ana M. Rivera Marilyn Rivera Yolanda Rivera Susan Roberts Sandra Robledo Cinthia Rolon Rodriquez Mike Rosson Lourdes Saenz Abrillia Sanchez Dahlia Sanderson Tanya Sandy Marvin Scott Cecilia Serna Jessica Serna Ashley Shindledecker Teresa Siller Thomas R. Stearns Yanira Surita Graciela Thomas Rosonia Thomas Celina Tjader

Ermarys Espada Rodriguez

Gisel Torres Yajaira Torres Shamain VanEckelen Michelle Walker Shermeka J. Wigfall Elizabeth Wilkinson James H. Willis III Raquel Wright Tristan Yargus

Corporate Partners

Amazon Smiles Bayside Pharmacy Florida Community Care Network for Good Winn-Dixie Community Bag Program

\$1-\$24

We are very grateful for the support of the 166 donors at this level who gave to Premier's Give Day campaign with contributions and event participation. Unfortunately, due to limited space, we are unable to name them all, but we thank them all.

In Memory of:

Ronnie Frye – Anonymous

In Honor of:

Captain Bryan Skupas – Dr. Rhonda Cameron

Public Funders/Supporters

Health Resources & Services Administration (HRSA) Hernando County BOCC Hillsborough County BOCC Pasco County BOCC State of Florida Agency for Healthcare Administration

In-Kind

Christine Collins Direct Relief National Center for Farmworker Health Crayola Experience Dade City Widow's Mite Department of Health & Human Services, Bureau of Primary Health Care, Health Resources The Florida Aquarium WonderWorks Orlando ZooTampa at Lowry Park Pioneer FL Museum & Village Publix Super Markets, Inc

This annual report was prepared by the Premier Community HealthCare Development & Communications office. We sincerely apologize for any name we may have misspelled or inadvertently omitted from the donor list. Please advise us of any error by calling 352-518-2000 or emailing LJDemello@HCNetwork.org.

Some names and photos have been curated to protect the privacy of our patients.

Editors: Cheryl Pollock & Lisa DeMello / Photography: Brittany Burke & Lourdes Saenz / Design & Printing: image.works



PO Box 232, Dade City, FL 33526 / p: 352-518-2000 / f: 352-567-5193 / www.premierhc.org



Premier Community HealthCare is a 501(c)(3) non-profit organization.

